Medical Examiner Department

Business Plan Report

Customer

Objective Name

Owner(s)

Comply with Florida Administrative Code - Bone & Tissue Procurement (ES1-1)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures

Performance Graph

Bone & Tissue Cases processed annually (Fiscal Year)

Owner(s)

George Hime Bruce Hyma Jorge Rivera-Morales Marie Alexander Xavier Valdes-Pages

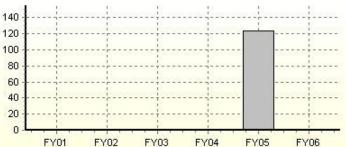
Initiatives Linked To Measure

Owner(s)

Bone & Tissue Cases processed annually...

Q 6

- Goal



■ Actual — Trend

good direction

updated: 3/7/2006

Child Measures Linked To Measure

ACTUAL GOAL DATE

Public Interment Program (ES1-1)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages Medical Examiner

Initiatives Linked To Objective

Owner(s) GrandParent Objectives

Parent Objectives

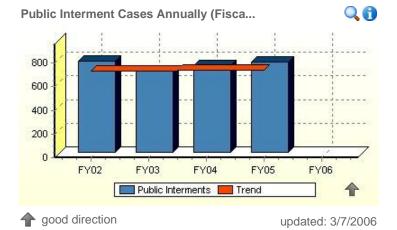
Measures

Public Interment Cases Annually (Fiscal Year)

Number of cases interred annually.

Performance Graph

renormance draph



Owner(s)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Fulfill Statutory Mandate (FS Chapter 406) (ES1-1)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures Owner(s)

Total Number of Cases Investigated/Processed by the Medical Examiner - Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages Fiscal Year

This measure includes the following: Telephone Cases, Skeleton Examinations, External Examinations, Non-ME Cases, Non-Human Remains, Cremations Approvals, Autopsies as well as Pathology and Toxicology Consult Cases and Bone & Tissue Cases.

Performance Graph

Total Cases Investigated by the Medica...



Total Cases 🔃 Trend

good direction

updated: 3/7/2006

Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Deaths Certified Annually (Autopsies, External Examinations, Skeletal Examinations and Telephone Cases)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

The deaths certified annually are those deaths the medical examiner investigated and certified, that is, provided the cause and manner of death. This number also includes deaths tracked by telephone (T-cases) which have been certified by private physicians but which fall under the medical examiner's jurisdiction.

Performance Graph

3,500 3,000 2,500 2,000 1,500 1,000 FY02 FY03 FY04 FY05 FY06 Deaths Certified Trend

good direction

updated: 4/24/2006

Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Deaths Certified Monthly

Bruce Hyma Veronica Melton-Lamar Jorge Rivera-Morales Xavier Valdes-Pages Marie Alexander

This data represents deaths certified by the Medical Examiner monthly (excluding Bone & Tissue Bank, Non ME cases, Cremation Approvals, etc). Counts include total number of Homcides, Suicides, Accidents, and Natural deaths.



Child Measures Linked To Measure

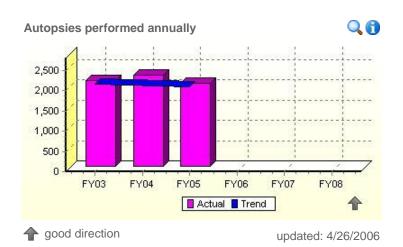
	ACTUAL	GOAL	DATE
Accidents	68	n/a	Apr 2006
Homicides	21	n/a	Apr 2006
Naturals	62	n/a	Apr 2006
Suicides	20	n/a	Apr 2006
Pending	37	n/a	Apr 2006
All Others	0	n/a	Apr 2006

Autopsies performed annually

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

An autopsy is the external and internal examination of human remains for purposes of documenting disease, injury or indicators of chemical intoxication. The process can also aid in the determination of age, identification, gender, ethnicity and time since death. This procedure is used in the death investigation process at the decretion of the Medical Examiner per Florida Statute, Chapter 406.

Performance Graph Initiatives Linked To Measure Owner(s)



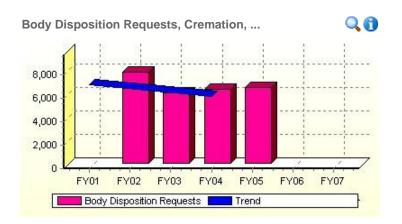
Child Measures Linked To Measure

ACTUAL GOAL DATE

Body Disposition Requests Processed /Approved per Florida Statute (ES1- Bruce Hyma Jorge Rivera-Morales Marie Alexander Xavier Valdes-Pages 1)

This public service measure represents the number of body disposition requests which are processed and approved by the Medical Examiner Department per Florida Statute. Each request must be processed for validity and certification (cause and manner of death) accuracy. The most requested disposition is cremation, but anatomical dissections and sea burials are also included.

Performance Graph Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL DATE

updated: 3/7/2006

Forensic Toxicology Laboratory Activity (ES Marie Alexander George Hime Elinor Lieberman Jorge Rivera-Morales Xavier Valdes-Pages Medical 1-1)

Initiatives Linked To Objective

Owner(s) GrandParent Objectives

Parent Objectives

Measures Owner(s)

Toxicology Cases Processed (ME District 11, Miami-Dade)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Toxicology cases processed for deaths investigated by Miami-Dade Medical Examiners per State Statute.

Performance Graph Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

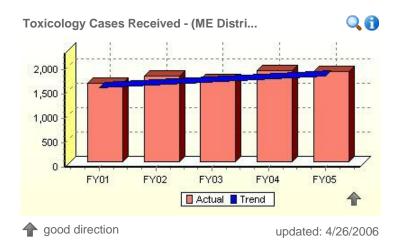
ACTUAL GOAL DATE

Toxicology Cases Received - (ME District 11, Miami-Dade)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Yearly count of all cases recieved by the laboratory from Miami Dade Medical Examiners

Performance Graph Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

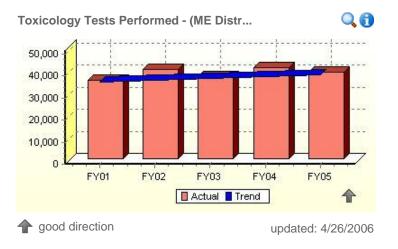
ACTUAL GOAL DATE

Toxicology Tests Performed - (ME District 11, Miami-Dade)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales
Xavier Valdes-Pages

Yearly count of all tests performed on Miami Dade ME cases

Performance Graph Initiatives Linked To Measure Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL DATE

Toxicology Cases Processed (Outside Districts)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales
Xavier Valdes-Pages

Toxicology cases processed for other Florida Medical Examiner Districts and Law Enforcement Agencies (State, Federal and International)

updated: 5/30/2006

Performance Graph

Toxicology Cases Processed (Outside Di... 100 80 40 20 Oct 2005 Dec 2005 Feb 2006 Apr 2006 Jun 2006 Aug 2006 Actual Trend

Child Measures Linked To Measure

Initiatives Linked To Measure

ACTUAL GOAL DATE

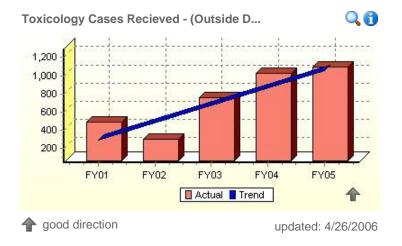
Owner(s)

Toxicology Cases Received - (Outside Districts)

Yearly count of all cases recieved from outside agencies

Performance Graph

good direction



Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Measure

Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Toxicology Tests Performed - Outside Clients

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Yearly count of all tests performed on cases received from outside agencies

30,000 25,000 20,000 15,000 10,000 5,000

Toxicology Tests Performed - Outside C...

FY02

■ Goal

FY03

FY04

Actual Trend



Child Measures Linked To Measure

ACTUAL GOAL DATE

ngood direction

FY01

updated: 4/26/2006

FY05

Meet Budget Targets (ME) Bruce Hyma

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

(ES8.2) Planned necessary resources to meet current and future operating and capital needs (priority outcome)

Bruce Hyma Marie Alexander Elinor Lieberman Jorge Rivera-Morales

Parent Objectives

(ES8.2.1) Meet Budget Targets

Measures

Revenue: Total (Medical Examiner)

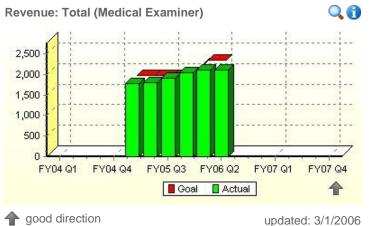
Total revenue in \$1,000s (from FAMIS)

Performance Graph

Initiatives Linked To Measure

Owner(s)

Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL DATE

Yeseny Serra Xavier Valdes-Pages

Expenses: Total (Medical Examiner)

Bruce Hyma Jorge Rivera-Morales Yeseny Serra Marie Alexander Xavier Valdes-Pages

Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Capital)

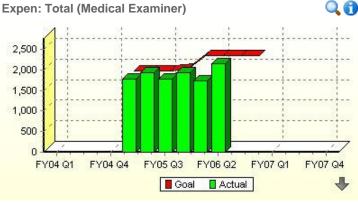
updated: 4/4/2006

Performance Graph

good direction

Initiatives Linked To Measure

Owner(s)



Child Measures Linked To Measure

ACTUAL GOAL DATE

Internal

Objective Name Owner(s)

Autopsy Reports Preparation Time (PS 1-2)

Marie Alexander George Hime Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures Owner(s)

Reduce the average number of days unclaimed remains are housed in the morgue.(PS 1-2)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Sharmaine Tyler-Luke Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

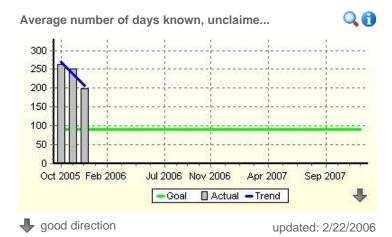
GrandParent Objectives

Parent Objectives

Measures

Average number of days known, unclaimed remains are housed in the morgue.

Performance Graph



Owner(s)

Marie Alexander Sharmaine Tyler-Luke Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Measure Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Forensic Imaging Unit Activity (ES 1-1)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages Medical Examiner

Initiatives Linked To Objective

Owner(s) GrandParent Objectives

Parent Objectives

Measures Owner(s)

Photographs Taken

Marie Alexander Bruce Hyma Elinor Lieberman Jorge Rivera-Morales Xavier Valdes-Pages

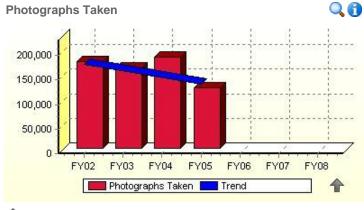
Photographs of autopsies, examinations, skeletal remains, non-ME cases and scenes.

Performance Graph

Initiatives Linked To Measure Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE



n good direction

updated: 3/8/2006

Scene Investigatons by Medical Examiners (ES1-1)

Marie Alexander Bruce Hyma Elinor Lieberman Jorge Rivera-Morales Xavier Valdes-Pages Medical Examiner

Initiatives Linked To Objective

Owner(s) **GrandParent Objectives**

Parent Objectives

Measures Owner(s)

Scene Investigations by Medical Examiners

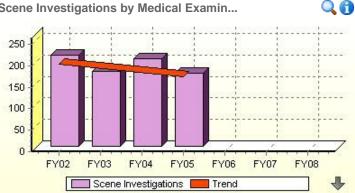
Marie Alexander Bruce Hyma Elinor Lieberman Jorge Rivera-Morales Xavier Valdes-Pages

Medical Examiners will conduct an investigation at a scene of death when the body is still at the scene. These death scenes consist primarily of violent deaths including homicides, industrial and traffic accidents, some suicides and any death scene where law enforcement requests the Medical Examiner's presence. A Medical Examiner is available to respond 24 hours/day, 7 days/week and 365 days/year.

Performance Graph

Initiatives Linked To Measure Owner(s)

Scene Investigations by Medical Examin...



Child Measures Linked To Measure

ACTUAL GOAL DATE

ngood direction

updated: 3/8/2006

Evaluate Laboratory Case Input and Output

George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures Owner(s)

Ratio of Toxicology cases completed to cases received.

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

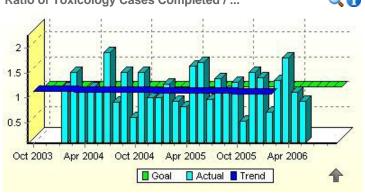
Arithmetic ratio of the number of total cases completed versus the number of cases received

Performance Graph

Initiatives Linked To Measure

Owner(s)

Ratio of Toxicology Cases Completed / ...



Child Measures Linked To Measure

ACTUAL GOAL DATE

ngood direction

updated: 5/30/2006

Medical Examiner Release Time (hours) (PS 1-2)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

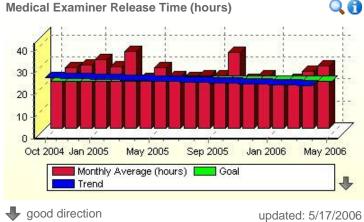
Parent Objectives

Measures

Medical Examiner Release Time

Monthly average time (hours) for body processing

Performance Graph



Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Measure

Owner(s)

Owner(s)

Child Measures Linked To Measure

ACTUAL GOAL DATE

Web enabled 24 Hr Medical Examiner information (PS1 -7)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures Owner(s)

CME Implementation (Percent Complete)

Jorge Rivera-Morales Marie Alexander Bruce Hyma Xavier Valdes-Pages

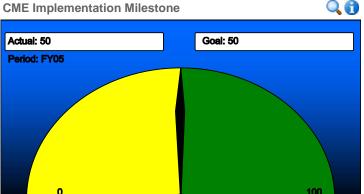
Acquisition, Implementation, Staff Training and Data conversion from previous system. The web-enabled case management system (CME) currently integrates ME functions across administration, investigations, medical staff, records, forensic imaging, toxicology, and the morgue. The current goal is to provide access to law enforcement agencies, criminal justice and legal communities. Acquisition and implementation of the LIMS system will complete technological integration bringing laboratory information online.

Performance Graph

Initiatives Linked To Measure

Owner(s)

CME Implementation Milestone



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

good direction

updated: 3/13/2006

Provide medicolegal death investigation and forensic photography seminars (PS1-7)

Marie Alexander George Hime Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages Medical Examiner

Initiatives Linked To Objective

GrandParent Objectives Owner(s)

Parent Objectives

Measures Owner(s)

Number of professionals attending medical examiner seminars.

Marie Alexander Bruce Hyma Elinor Lieberman Jorge Rivera-Morales Xavier Valdes-Pages

The Medical Examiner department offers intensive, 40-hour seminars in death investigation and forensic photography for law enforcement, medical, and legal professionals from Miami-Dade County and outside agencies.

Performance Graph

Initiatives Linked To Measure Owner(s)

Number of profesionals attending medic...



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

good direction

updated: 3/9/2006

Expand awareness of death investigation processes (PS1-7)

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Owner(s) Measures

Training activities for public safety agencies and the community Marie Alexander Xavier Valdes-Pages Bruce Hyma Jorge Rivera-Morales Medical Examiner staff provide training activities for public safety agencies, educational and community institutions.

Performance Graph



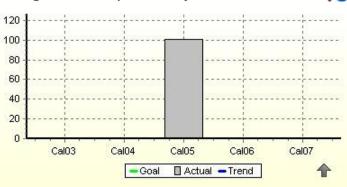
Child Measures Linked To Measure

Initiatives Linked To Measure

ACTUAL GOAL DATE

Owner(s)

Training activities for public safety ...



good direction

updated: 3/8/2006

Medical Examiners contribute to law enforcement and support the judicial process (PS5-1).

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Initiatives Linked To Objective

Owner(s)

GrandParent Objectives

Parent Objectives

Measures Owner(s)

Medical Examiner's contribution to depositions, pre-trial meetings/conferences and trials.

Marie Alexander Bruce Hyma Jorge Rivera-Morales Xavier Valdes-Pages

Medical Examiners are subpoenaed as expert witnesses in criminal and civil litigation. They must be prepared to give testimony in depositions and at trial in state and federal court. The preparation process involves pre-trial meetings/conferences with plaintiff and defense council.

Performance Graph

Initiatives Linked To Measure

Owner(s)

Medical Examiner's contribution to dep...



Child Measures Linked To Measure

ACTUAL GOAL **DATE**

250 200 150 100 50 Cal04 Cal03 Cal05 Cal06 Cal07

☐ Actual — Trend

-Goal

good direction

updated: 3/9/2006